## STRATEGY UPDATE



## Digital In-store and the Customer experience

Enhance the brand experience

Deliver a seamless customer journey

Be relevant in every situation

Empower the people in-store

Expand in-store offering



#### **VERTISEIT**

In-store experience agency



Retail Experience
Digital Signage platform

### dise

*In-store experience platform* 























LINDEX



dise



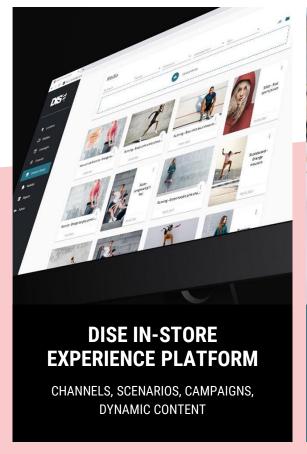


PeakPerformance<sup>®</sup>



#### YOUR **DIGITAL IN-STORE** AGENCY

## This is how we make it happen





#### MODULES & API

INTEGRATION OF CUSTOMER DATA, CAPABILITIES, ASSETS



#### DIGITAL IN-STORE SOLUTION

STRATEGY, CONCEPT, DESIGN,

UX, DEVELOPMENT



#### DISPLAYS & OPERATIONS

IN-STORE TECH, PROACTIVE MONITORING, SUPPORT, ON-SITE SERVICE

### VERTISEIT TODAY

#1 Retail Digital Signage software provider in Europe

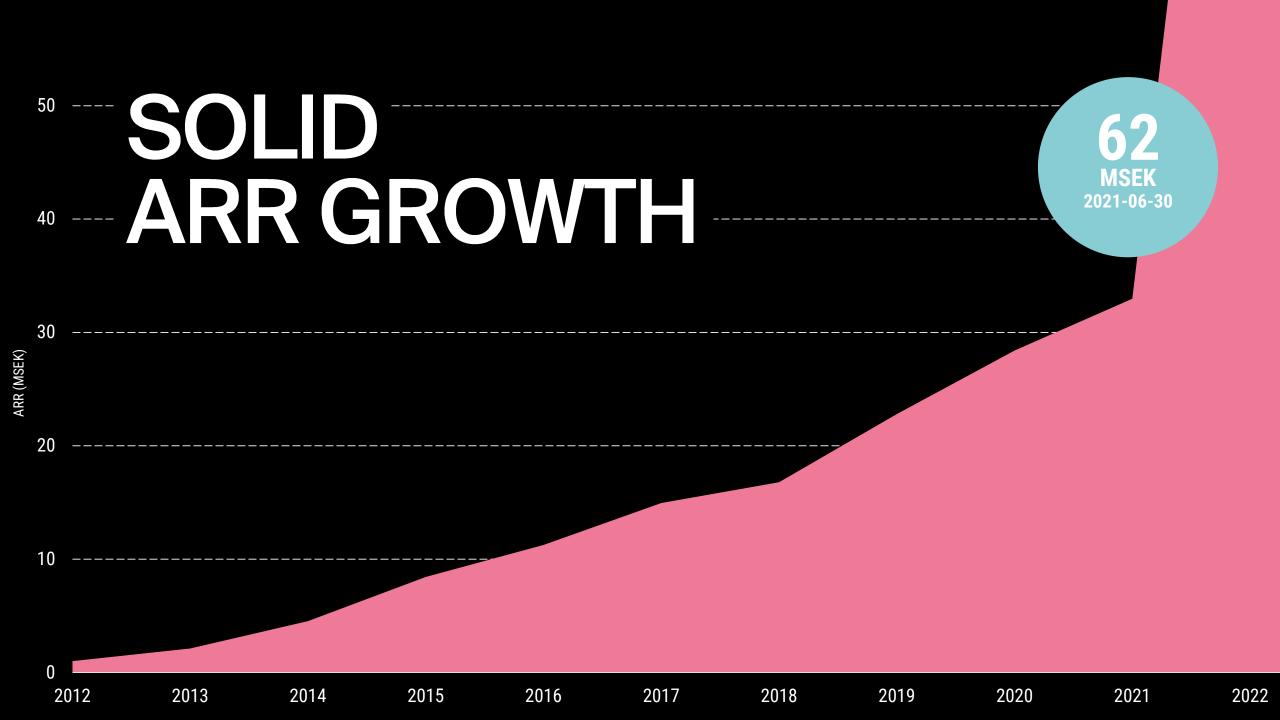
+120
PEOPLE

**PRESENCE** 

UK Austria Germany

Sweden

62
MSEK ARR



#### LEADER IN RETAIL TECH

## Our previous long-term goals

2022

MISSION 50

The group's recurring revenue shall amount to at least SEK 50 million (ARR) calculated on a rolling 12 months as of 31/12 2022 2023

**BRAND TOP 50** 

One of the world's 50 strongest consumer brands to choose Vertiseit when designing their store concept globally by the end of 2023



#### LEADER IN **RETAIL TECH**

## Our previous long-term goals

MISSION 50

The group' renue shall million (AF 2 2)

MSEK ARR

2023 **BRAND TOP 50** 



### MARKET IS CHANGING

Full-service

Fragmented platform market

Digital signage as a silo

National digital concept

**Specialization and collaboration** 

**Category winners** 

Integrated part of the IT ecosystem

Platform first – global



## MARKET IS CHANGING

## NEW STRATEGY GOING GLOBAL

# BECOMING THE GLOBAL LEADER IN DIGITAL IN-STORE



### KEYSTRATEGY CHANGES

- Group structure supporting acquisition agenda
- New business model for global scalability
- New long term goals and financial targets



#### New group structure

Corporate brand

#### VERTISEIT

Holding company within Retail Tech aiming to acquire and develop SaaS companies within Digital Signage with focus on Digital In-store

Market brands



dise

## dise

Dise offers the leading Digital In-store experience platform through a global partner community

**Business Model** SaaS

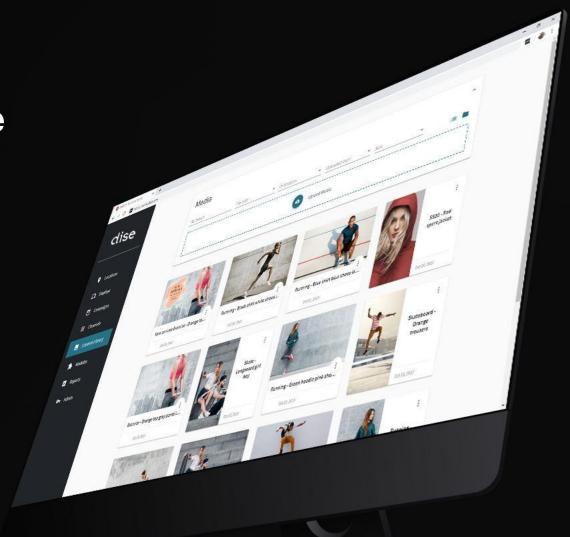
**Channel Strategy** Partner

**Partners** Full-service providers

**Customers** Leading brands and retailers

Services -

**Differentiator** Intuitive





M&S









+1000 touchpoints



**Connected Mannequin** 

Fit & Style Studio

**Endless Aisle** 

**Pickup In-store** 

**Brand Walls** 



Grassfish is the global frontrunner in Digital In-store. Powered by a best-in-class platform. Enabled by brilliant people.

**Business Model** SaaS + Services

**Channel Strategy** Direct

**Partners** Agencies and fulfilment partners

**Customers** Global brands and retailers

**Services** Consulting and implementation

**Differentiator** Customized











accenture

**TRISON** 





+8000 touchpoints



**Content Pool** 

**Dealer App** 

**Workflow Management** 

**Media Mixer** 

## MARKET IS CHANGING

Full-service

Fragmented platform market

Digital signage as a silo

National digital concept

**Specialization and collaboration** 

**Category winners** 

Integrated part of the it eco system

Platform first – global



## SPECIALIZATION AND COLLABORATION





accenture

LIGANOVA

umdasch

TRISON

### CATEGORY WINNERS













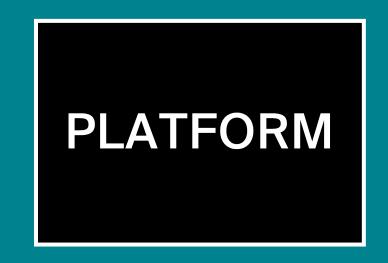
### INTEGRATED PART OF THE IT ECOSYSTEM

ERP PIM DAM MRM ECOM DIM



## PLATFORM FIRST GOING GLOBAL

CONCEPT





## PLATFORM FIRST GOING GLOBAL

**PLATFORM** 

**CONCEPT** 

CONCEPT

CONCEPT

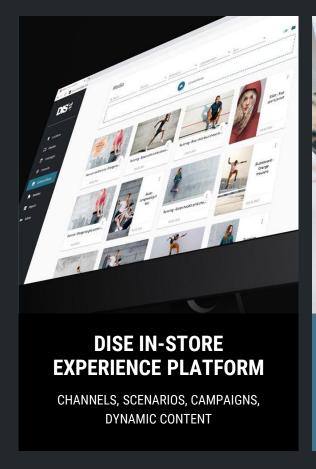


## NEW BUSINESS MODEL



#### dise

#### **VERTISEIT**







INTEGRATION OF CUSTOMER DATA, CAPABILITIES, ASSETS



#### DIGITAL IN-STORE SOLUTION

STRATEGY, CONCEPT, DESIGN, UX, DEVELOPMENT



#### DISPLAYS & OPERATIONS

IN-STORE TECH, PROACTIVE MONITORING, SUPPORT, ON-SITE SERVICE

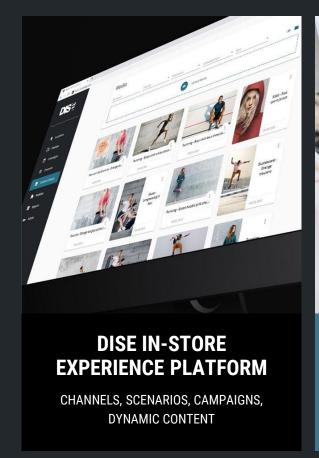
#### Previous model

#### dise

#### **Partner**



#### **Partner**





#### MODULES & API

INTEGRATION OF CUSTOMER DATA, CAPABILITIES, ASSETS



#### DIGITAL IN-STORE SOLUTION

STRATEGY, CONCEPT, DESIGN, UX, DEVELOPMENT



#### DISPLAYS & OPERATIONS

IN-STORE TECH, PROACTIVE MONITORING, SUPPORT, ON-SITE SERVICE

#### New model

## Previous business model including hardware sales

SaaS

License and support

**Agency** 

Strategy and concept

**Systems** 

Infrastructure and deployment

## Scalable business model to support global expansion

SaaS

License and support

Consulting

Strategy and platform integration

## FINANCIALS



### Q2 INTERIM REPORT

ARR MSEK 62

SaaS revenue our top priority

ARR GROWTH +98%

18% organic / 80% acquired

38Q growth streak

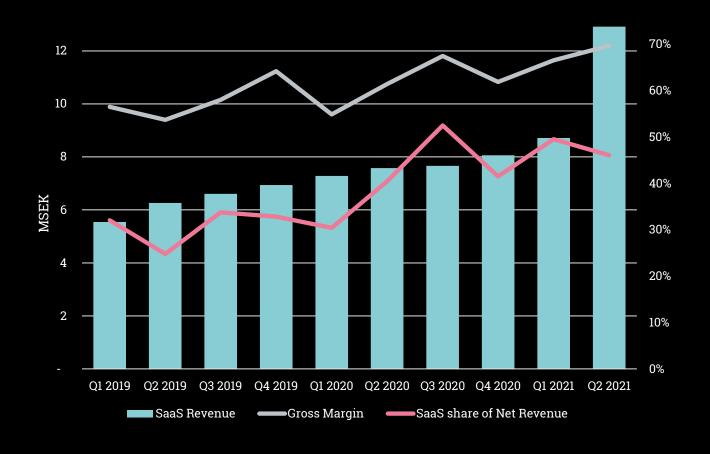
EBITDA 15% LTM

Adjusted for Q2 acquisition costs

Profitable growth - always



## Increased share of SaaS revenue correlating with gross margin





### GROWTH STRATEGY

Organic growth

Existing customers

New customers

New applications

Acquired growth

New customers

New markets

New products

2008-2020; 55% organic growth, 45% acquired growth



### ACQUISITION STRATEGY

**New customers** 

Acquire companies with attractive customer base and solid ARR

**New markets** 

Acquire companies with footprint in new target markets

**New products** 

Acquire industry premium players to strengthen offering



## DIRECTED SHAREISSUE

Nordea

KL Capital
Knutsson & Lundström

Alcur Fonder

**Protean Capital** 

Adding MSEK 100 to support acquisition strategy



## Proven track record of successful acquisitions

8 successful acquisitions 2012-2021

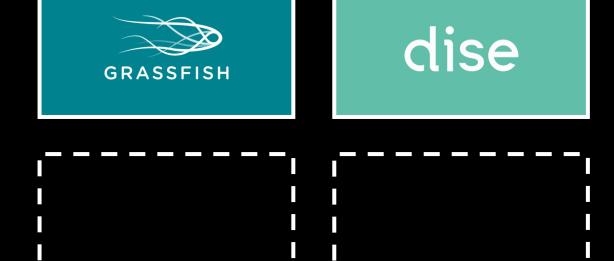
150% Net Revenue Retention from acquisitions 2012-2020





## New group structure supporting acquisition strategy

#### VERTISEIT



## NEW LONG-TERM GOALS



2024
MISSION 200

The Group's recurring revenue to exceed MSEK 200 (ARR) by end of 2024

2026
GLOBAL #1

#1 Global Digital In-store software company by end of 2026, measured as active SaaS licenses



#### New financial targets

ARR GROWTH	>25% CAGR
PROFITABILITY	>30% EBITDA, 2024
ANNUAL REVENUE RETENTION	>100% NRR







Vilhelm Schottenius
Chairman of the board



Emma Stjernlöf



Johanna Schottenius



Jon Lindén



Adrian Nelje



**Mikael Olsson** 

# VERTISEIT CAPITAL MARKETS DAY 2021

